Unit Name: Unit Review Leader: Today's Date: Campus Manager RVS Frank Taylor

Monday, December 16, 2013

1 Unit Description

Share information about your unit for other people such as, general public, deans, VP's, support staff, and the greater Austin community. This is an opportunity to promote your unit, share information to ground requests for resources and funding, promote collaboration and inform and recruit students. Once this information is pulled together, units will update this on a yearly basis.

1.1 What is your Mission?

(What is the purpose of the unit? What do you do?)

Campus Operations is an integral support function that provides the infrastructure necessary to operate ACC campuses and centers, and to serve students, faculty, staff and community constituencies across the ACC District Service Area.

1.1.1 How does the mission of the unit support the mission of the college?

These functions are an important element in supporting the colleges Vision/Mission/Values Statement and the intended outcomes that are listed in Board Policy A-1.

1.2 Please tell us who you serve.

(Faculty, staff, external partners, distance learning, students, etc.)

Serving students, faculty, staff and the ACC District Service Area and Community.

1.3 What services or products does the unit provide?

College Operations enhances operations and support services for all ACC campuses and centers. Provide and expand opeations and services to support programs, faculty, and students for comprehensive day, evening, and weekend campuses.

1.3.1 What is the impact of your unit's activities on students or other key stakeholders?

Provide a welcoming, clean, safe at secure environment at all ACC campuses and facilities.

1.4 Does your unit provide services to distance learning students?

YES 🗹 NO 🗌

1.4.1 How do you serve distance learning students?

Campuses and Centers provide classroom/facilities space for Distance Learning Orientation and Faculty sessions with students.

1.4.2 How are the services provided to distance learning students different from the services provided to on-campus students?

There is no difference in the services that the Campuses and Centers provide to Distance Learning students.

1.5 If the unit offers support services such as supplemental instruction, advising, outreach, counseling, referral, tutoring, library instruction, etc, please list below.

The unit does not offer support services

1.6 What communication tools, methods, and strategies does your unit use to share news, updates, projects, and other information within the unit, across other college areas, to

Campuses and Centers provide communication thru campus listserves and campus newsletters.

1.3.2 What are your unit's goals and what A-1 initiatives are they mapped to?

Board Policy A-1 Intended Outcomes

Student Success Initiatives

- SSI1 Increase persistence (term-to-term & fall to fall)
- <u>SSI2</u> Complete developmental and adult education course progression to credit courses
- <u>SSI3</u> Increase completion of all attempted courses with a "C" or better
- <u>SSI4</u> Increase degree/certificate graduates and transfer rates
- <u>SSI5</u> Increase success equity across all racial/ethnic/gender/income groups Institutional Effectiveness
- <u>IE1</u> Balanced instructional offerings among the College's mission elements;
- **<u>IE2</u>** A teaching and learning environment that encourages students to be active, life-long learners;
- **<u>IE3</u>** Accessible and affordable post-secondary and higher education programs and services for all who qualify and have the ability to benefit;
- <u>IE4</u> Enrollments reflecting diverse and traditionally underserved populations in numbers that represent the local populations of our Service Area;
- <u>IE5</u> Job placement from career workforce programs into family-wage careers;
- <u>IE6</u> *Efficiently administered programs and services that create an institution that is a good place to work, learn, and otherwise experience the higher-education process.*

Goal #	Unit Goal (description)	Board Policy A-1										
	Example goal: Promote the use of accurate and accessible information in a professional and ethical manner by ACC organizational units.	SSI1	SSI2	SSI3	SSI4	SSI5	IE1	IE2	IE3	IE4	IE5	IE6
	Operate all campuses and centers to support the staff, students, community, and ACC stakeholders.			7		7	7	7		7		7
UG2												
UG3												
UG4												
UG5												

this table will link to other areas in this report

If you need more space than this table allows, contact OIEA for a separate form.

1.3.2 What are Unit Outcomes and Unit Measures?

Each unit may have up to 2 separate measures to support each Unit Outcome

Goal	Unit Goal	Outcome #		Measure #	Unit Measure
#	(description)		(description)		(description)
	Example goal: Promote the use of accurate and accessible information in a professional and ethical manner by ACC organizational units.		Example outcome: Maintain a system [The Information Portal System "TIPS"] that allows staff and faculty to access enrollment-related data for planning and decision making .		Example measure: <i>Measure usage of TIPS by</i> computing average number of TIPS users per month for fiscal year.
			Maintain safe and secure campuses and centers.		Measure the Pass/Fail scoring on emergency evacuation/safety drills during the year.
		UO1.1			Measure the number of Emergency Response Team members trained per year.
	Operate all campuses and centers to JG1 support the staff, students, community, and ACC stakeholders.		Maintain an effective, efficient, and clean operation.		Measure the percentage of completed requests submitted each year through the CleanTelligent system.
UG1		d UO1.2			Measure the percentage of completed work orders submitted each year through Building Maintenance Micromain system.
		U01.3		UM1.3.1 UM1.3.2	
				UM1.4.1	
		UO1.4		UM1.4.2	
				UM1.5.1	
		UO1.5		UM1.5.2	
		UO2.1		UM2.1.1	
		002.1		UM2.1.2	
		UO2.2		UM2.2.1	
		002.2		UM2.2.2	
UG2	0	UO2.3		UM2.3.1	
				UM2.3.2	
		UO2.4		UM2.4.1	
				UM2.4.2	

Goal	Unit Goal	Outcome #	Unit Outcome	Measure #	Unit Measure
#	(description)		(description)		(description)
		UO2.5		UM2.5.1	
		002.5		UM2.5.2	

Goal	Unit Goal	Outcome #	Unit Outcome	Measure #	Unit Measure
#	(description)		(description)		(description)
		UO3.1		UM3.1.1	
				UM3.1.2	
		UO3.2		UM3.2.1	
				UM3.2.2	
UG3	0	UO3.3		UM3.3.1	
003	0			UM3.3.2	
		UO3.4		UM3.4.1	
				UM3.4.2	
		UO3.5		UM3.5.1	
				UM3.5.2	
		UO4.1		UM4.1.1	
	0			UM4.1.2	
		UO4.2		UM4.2.1	
				UM4.2.2	
UG4		UO4.3		UM4.3.1	
004				UM4.3.2	
		UO4.4		UM4.4.1	
				UM4.4.2	
		UO4.5		UM4.5.1	
				UM4.5.2	
		UO5.1		UM5.1.1	
				UM5.1.2	
		UO5.2		UM5.2.1	
				UM5.2.2	
UG5	0	UO5.3		UM5.3.1	
003				UM5.3.2	
		UO5.4		UM5.4.1	
				UM5.4.2	
		UO5.5		UM5.5.1	
				UM5.5.2	

> this table will link to other areas in this report

> If you need more space than this table allows, contact OIEA for a separate form.

1.7 Tell us about your unit's resources.

> Think about all the staff, including administrative support staff, instructional associates, technicians, etc., as well as non-staffing resources.

> If you have multiple budgets, please combine them for the table below.

Classification	# staff	Budgeted Amount (total)
Administrators	0.00	
Classified Employees	15.00	\$ 429,670.00
Professional Technical Employees	1.00	\$ 79,148.00
Adjunct Faculty	0.00	
Full Time Faculty	0.00	
Hourly Employees	9.00	\$ 21,933.00
All other salary lines	NA	
All Fringe Benefits	N/A	
All other operating expenses	N/A	
Totals	25.00	\$530,751.00

1.8 Is the current staffing adequate for your unit's needs?

-

1.8.1 If no, please describe additional staffing needs.

YES

The number of Riverside Campus Manager's staff is based on the Human Resources Department staffing patterns for ACC campuses, with consideration for campus hours of operation and if it is a weekend campus. The campus currently is appropriately staffed for the number of positions. However, a number of vacancies currently exist and are in the process of being filled. New positions may be requested during the annual spring budget process.

NO

1.9 Are the current facilities adequate for your unit's needs?

YES D NO 1.9.1 If no, please describe facility enhancements needed.

The Riverside Campus is more than 20 years old and has many building facility issues (interior and exterior deferred maintenance needs and internal systems). The size of the campus classrooms and labs do not address the needed capacities. Electrical and plumbing upgrades are needed.

1.10 Are the unit's technology and equipment resources adequate?

 \checkmark

YES

NO

1.10.1 If no, please describe technology and equipment needed for the unit.

1.11 What other information, if any, do you believe is important for your unit to consider in planning?

Classroom furniture is a very important need at the Riverside Campus. The classroom square footage impacts the type of furniture used in them. Currently, the furniture is more than 20 years in age, and the desks are not adult size desks. Students with disabilities also are not able to use the current classroom furniture. The Riverside Campus has a large student deaf community, so additional seating must be provided for interpreter services.

2 Analysis

Based on sources of data, information and experience, please describe your unit's present and future needs and challenges.

2.1 What sources of quantitative and/ or qualitative data are you using to identify challenges and needs?

> (Surveys, Point of Services (POS) unit feedback, ,Council for the Advancement of Standards in Higher Education (CAS) standards, Association of College Administration Professionals (ACAP) best practices, research from journals, articles, external databases, research projects, presentations, conferences, white papers, etc.)

The Executive Vice President, College Operations worked with all Campus Managers and discussed some priorities and determined this first round of the ASP and the First Unit Level Goal, Outcomes, Measures. All Campus managers units will share the same Unit Level information. Each Campus will then develop campus specific objectives (improvements) which will support the Unit Level data. This will allow the Division to start analyzing comparable data and support the Division/ Unit Level Goals, Outcomes, Measures jointly.

2.2 What are the strengths and weaknesses for the unit?

> (What activities does the unit do well? What services, products, or decisions have been successful recently? What internal resources or situations are limiting the unit's ability to achieve its goals?)

N/A

2.3 What are the opportunities and threats for the unit?

(What events or conditions within or outside the college might the unit be well-positioned to address? What events or conditions outside the unit or college might pose difficulties and limit the unit's ability to achieve its goals? What opportunities for growth and/ or innovation exist for the unit.

N/A

2.4 Describe any factors that may impact the achievement of your unit's goals, either negatively or positively.

2.5.1 If yes, please describe.	

N/A

2.5.2 Unit Outcomes Assessment

Measure # (linked from 1.3.2)	Unit Measure (description) (linked from 1.3.2)	Unit Baseline data (for the unit	Unit Current Data (for the unit	Unit Target data (for the unit	Unit Current Status (% of target	Outcome # (linked from 1.3.2)
		measure)	measure)	measure)	data)	
	Example unit measure: Measure usage of TIPS by computing average number of TIPS users per month for fiscal year.					
UM1.1.1	Measure the Pass/Fail scoring on emergency evacuation/safety drills during the year.	0.00	20.00	20.00	1	UO1.1
UM1.1.2	Measure the number of Emergency Response Team members trained per year.	0.00	20.00	20.00	1	UO1.1
UM1.2.1	Measure the percentage of completed requests submitted each year through the CleanTelligent system.	0.00	10.00	20.00	0.5	UO1.2
UM1.2.2	Measure the percentage of completed work orders submitted each year through Building Maintenance Micromain system.	0.00	10.00	20.00	0.5	UO1.2
UM1.3.1	0				#VALUE!	UO1.3
UM1.3.2	0				#VALUE!	UO1.3
UM1.4.1	0				#VALUE!	UO1.4
UM1.4.2	0				#VALUE!	UO1.4
UM1.5.1	0				#VALUE!	UO1.5
UM1.5.2					#VALUE!	UO1.5
UM2.1.1					#VALUE!	UO2.1
UM2.1.2					#VALUE!	UO2.1
UM2.2.1					#VALUE!	UO2.2
UM2.2.2					#VALUE!	UO2.2
UM2.3.1					#VALUE!	UO2.3
UM2.3.2					#VALUE!	UO2.3
UM2.4.1					#VALUE!	UO2.4
UM2.4.2					#VALUE!	UO2.4
UM2.5.1					#VALUE!	UO2.5
UM2.5.2					#VALUE!	UO2.5
UM3.1.1					#VALUE!	UO3.1
UM3.1.2					#VALUE!	UO3.1

Measure # (linked from 1.3.2)	Unit Measure (description) (linked from 1.3.2)	Unit Baseline data (for the unit	Unit Current Data (for the unit	Unit Target data (for the unit	Unit Current Status (% of target	Outcome # (linked from 1.3.2)
		measure)	measure)	measure)	data)	
UM3.2.1					#VALUE!	UO3.2
UM3.2.2					#VALUE!	UO3.2
UM3.3.1					#VALUE!	UO3.3
UM3.3.2					#VALUE!	UO3.3
UM3.4.1					#VALUE!	UO3.4
UM3.4.2					#VALUE!	UO3.4
UM3.5.1					#VALUE!	UO3.5
UM3.5.2					#VALUE!	UO3.5
UM4.1.1					#VALUE!	UO4.1
UM4.1.2					#VALUE!	UO4.1
UM4.2.1					#VALUE!	UO4.2
UM4.2.2					#VALUE!	UO4.2
UM4.3.1					#VALUE!	UO4.3
UM4.3.2					#VALUE!	UO4.3
UM4.4.1					#VALUE!	UO4.4
UM4.4.2					#VALUE!	UO4.4
UM4.5.1					#VALUE!	UO4.5
UM4.5.2					#VALUE!	UO4.5
UM5.1.1					#VALUE!	UO5.1
UM5.1.2					#VALUE!	UO5.1
UM5.2.1					#VALUE!	UO5.2
UM5.2.2					#VALUE!	UO5.2
UM5.3.1					#VALUE!	UO5.3
UM5.3.2					#VALUE!	UO5.3
UM5.4.1					#VALUE!	UO5.4
UM5.4.2					#VALUE!	UO5.4
UM5.5.1 (#VALUE!	UO5.5
UM5.5.2 ()				#VALUE!	UO5.5

Measure # (linked from 1.3.2)	Unit Measure (description) (linked from 1.3.2)	Unit Baseline data (for the unit	Unit Current Data (for the unit	Unit Target data (for the unit	Unit Current Status (% of target	Outcome # (linked from 1.3.2)
		measure)	measure)	measure)	data)	

2.5.3 If you have qualitative data that cannot be entered in data table above, please describe them

3 Objectives (improvements) Table

Outline your unit's objectives (improvements) based on the challenges and opportunities you determined in the analysis section (Part 2). Include a list of the objectives (improvements) you propose and measures for success.

3.1 Unit Objectives (improvements), Measures, Challenges or opportunities

(data linked to table 4)

Objective #	Objectives (Improvements)	Objective Measure	Objective Baseline data	Objective Target data	Opportunity or challenges identified	Responsible person	Related Unit Outcome
	Example: Develop a new workshop curriculum to train faculty and staff on how to access enrollment- related data through TIPS.	Example: Measure participation in OIEA workshops by computing number of participants at OIEA training sessions during fiscal year.			Example: Review of activity accessing TIPS indicated that most TIPS users were OIEA staff; need to expand use of TIPS to more staff and faculty.		
-	Ensure that relevant and continuous training is provided for the Campus Emergency Evacuation Teams.	Total number of campus emergency evacuation coordinators and rescue assistance staff participating in emergency evacuation training sessions and workshops: 38 participants	88.00	100.00	The number of faculty and staff responding to the request to be a volunteer or an assigned person as identified by department to assume responsibility as an emergency evacuation coordinator or rescue assistance staff during an emergency evacuation. Number of faculty and staff attending emergency evacuation training. Response time of campus emergency evacuation drills.	Campus Manager, and Lead Campus Emergency Evacuation Coordinator	UO1.1
OB1.2							UO1.2
OB1.3							UO1.3
OB1.4							UO1.4
OB1.5							UO1.5
OB2.1							UO2.1
OB2.2							UO2.2
OB2.3							UO2.3
OB2.4							UO2.4
OB2.5							UO2.5
OB3.1							UO3.1

Objective #	Objectives (Improvements)	<i>Objective Measure</i>	Objective Baseline data	Objective Target data	Opportunity or challenges identified	Responsible person	Related Unit Outcome
OB3.2							UO3.2
OB3.3							UO3.3
OB3.4							UO3.4
OB3.5							UO3.5
OB4.1							UO4.1
OB4.2							UO4.2
OB4.3							UO4.3
OB4.4							UO4.4
OB4.5							UO4.5
OB5.1							UO5.1
OB5.2							UO5.2
OB5.3							UO5.3
OB5.4							UO5.4
OB5.5							UO5.5
YES	s the unit have sufficient co interpretation of the second seco	NO				em effectively?	

3.3 Objectives and Key Strategies with Timeline and Costs

> (NO more than 3 strategies for each objective (improvement)

/// ///	O more than 3 strategies for	i euch obje			Delated				
Objective Key Strategy #	Objective Key Strategy	Timeline	Related Facilities Needs (details)	Related Staffing Needs (details)	Related Equip/Tech Needs (details)	Other Related Needs (details)	Total costs	Related Objective (Improvements)	Related Objectives (Improvements)
	OIEA staff will develop content for a new TIPS training workshop.	Year 1		Prof development			\$ 100	OB1.1	
	OIEA staff will create a short video that will be posted on the website demonstrating how to use TIPS.	Year 2			Adobe Connect		\$ 1,500	OB1.1	
	OIEA staff will offer at least one new workshop through Professional Development Office.	Year 3	classroom space				\$ 1,400	OB1.1	
	Campus Emergency Coordinators and Rescue Assistance staff will be offered emergency evacuation refresher training in emergency evacuation procedures	Year 1		Professional development: location of campus rally point, radio usage, building zone area coverage, evacuation functions, and evacuation procedures	emergency radios, vests, flags, flashlights, light sticks, whistles	replacement emergency radios, batteries and chargers for emergency radios	\$ 1,000	OB1.1	Ensure that relevant and continuous training is provided for the Campus Emergency Evacuation Teams.
OKS1.1.2									
OKS1.1.3									
OKS1.2.1									
OKS1.2.2								OB1.2	
OKS1.2.3									
OKS1.3.1									
OKS1.3.2								OB1.3	
OKS1.3.3									
OKS1.4.1								054.4	
OKS1.4.2								OB1.4	

Objective Key Strategy #	Objective Key Strategy	Timeline	Related Facilities Needs (details)	Related Staffing Needs (details)	Related Equip/Tech Needs (details)	Other Related Needs (details)	Total costs	Related Objective (Improvements)	Related Objectives (Improvements)
OKS1.4.3									
OKS1.5.1									
OKS1.5.2								OB1.5	
OKS1.5.3									
OKS2.1.1									
OKS2.1.2								OB2.1	
OKS2.1.3									
OKS2.2.1									
OKS2.2.2								OB2.2	
OKS2.2.3									
OKS2.3.1									
OKS2.3.2								OB2.3	
OKS2.3.3									
OKS2.4.1									
OKS2.4.2								OB2.4	
OKS2.4.3									
OKS2.5.1									
OKS2.5.2								OB2.5	
OKS2.5.3									
OKS3.1.1									
OKS3.1.2								OB3.1	
OKS3.1.3									
OKS3.2.1									
OKS3.2.2								OB3.2	
OKS3.2.3									
OKS3.3.1									
OKS3.3.2								OB3.3	
OKS3.3.3									
OKS3.4.1									
OKS3.4.2								OB3.4	
OKS3.4.3									
OKS3.5.1									
OKS3.5.2								OB3.5	

Objective Key Strategy #	Objective Key Strategy	Timeline	Related Facilities Needs (details)	Related Staffing Needs (details)	Related Equip/Tech Needs (details)	Other Related Needs (details)	Total costs	Related Objective (Improvements)	Related Objectives (Improvements)
OKS3.5.3									
OKS4.1.1									
OKS4.1.2								OB4.1	
OKS4.1.3									
OKS4.2.1									
OKS4.2.2								OB4.2	
OKS4.2.3									
OKS4.3.1									
OKS4.3.2								OB4.3	
OKS4.3.3									
OKS4.4.1									
OKS4.4.2								OB4.4	
OKS4.4.3									
OKS4.5.1									
OKS4.5.2								OB4.5	
OKS4.5.3									
OKS5.1.1									
OKS5.1.2								OB5.1	
OKS5.1.3									
OKS5.2.1									
OKS5.2.2								OB5.2	
OKS5.2.3									
OKS5.3.1									
OKS5.3.2								OB5.3	
OKS5.3.3									
OKS5.4.1									
OKS5.4.2								OB5.4	
OKS5.4.3									
OKS5.5.1									
OKS5.5.2								OB5.5	
OKS5.5.3									
						Total Cost	\$ 4,000		

Estimate

Objecti Key Strateg	Objective Key Strategy	Timeline	Related Facilities Needs (details)	Related Staffing Needs (details)	Related Equip/Tech Needs (details)	Other Related Needs (details)	Total costs	Related Objective (Improvements)	Related Objectives (Improvements)
	escribe how the evaluation r								
-	is Manager will work with a t ine the minimum and prefer		· ·			· · · · · · · · · · · · · · · · · · ·	-		
	g the participation should res		•	• •		empers. Implem		e plan anu	
	5 ···· [····· [····· · · · · · · · · ·								

3.5 Describe the process used to evaluate the results of your improvements (objectives), and indicate who participated in the review. Participation in training by each team member will be tracked and reviewed to ensure a minimum level of training. Preferred level of training will be

encouraged. The Campus Manager will complete the review process.

4 Evaluation and Reporting

Present the quantitative and qualitative information (data) you collected after implementing each proposed solution/strategy in your unit plan, and write a summary of results and analysis of future needs. This section is to be completed after your unit's objectives (improvements) have been implemented and data has been collected on the success of the improvements.

4.1 Evaluation of Implemented Objectives

(some data linked to table 3A)

Objective #	(Improvements)	<i>Objective Measure (conditions/ criteria)</i>	Objective Baseline data	Objective Current data	<i>Objective</i> Target data	Current data (as % of target)	Related Unit Outcome
	Develop a new workshop curriculum to train faculty and staff on how to access enrollment-related data through TIPS.	Measure participation in OIEA workshops by computing number of participants at OIEA training sessions during fiscal year.					UO1.1
OB1.1	Ensure that relevant and continuous training is provided for the Campus Emergency Evacuation Teams.	Total number of campus emergency evacuation coordinators and rescue assistance staff participating in emergency evacuation training sessions and workshops: 38 participants	88.00	38.00	100.00	38%	UO1.1
OB1.2						#VALUE!	UO1.2
OB1.3						#VALUE!	UO1.3
OB1.4						#VALUE!	UO1.4
OB1.5						#VALUE!	UO1.5
OB2.1						#VALUE!	UO2.1
OB2.2						#VALUE!	UO2.2
OB2.3						#VALUE!	UO2.3
OB2.4						#VALUE!	UO2.4
OB2.5						#VALUE!	UO2.5

Objective #	Objectives (Improvements)	<i>Objective Measure (conditions/ criteria)</i>	Objective Baseline data	Objective Current data	<i>Objective</i> Target data	Current data (as % of target)	Related Unit Outcome
OB3.1						#VALUE!	UO3.1
OB3.2						#VALUE!	UO3.2
OB3.3						#VALUE!	UO4.3
OB3.4						#VALUE!	UO3.4
OB3.5						#VALUE!	UO3.5
OB4.1						#VALUE!	UO4.1
OB4.2						#VALUE!	UO4.2
OB4.3						#VALUE!	UO4.3
OB4.4						#VALUE!	UO4.4
OB4.5						#VALUE!	UO4.5
OB5.1						#VALUE!	UO5.1
OB5.2						#VALUE!	UO5.2
OB5.3						#VALUE!	UO5.3
OB5.4						#VALUE!	UO5.4
OB5.5						#VALUE!	UO5.5

4 Evaluation and Reporting

4.2 Briefly summarize the degree to which the targets were met.

> Note the key strategies or activities designed to implement the objectives (improvements)

Due to changes in the collegewide planning and the required assesments, we have redveloped and changed the focus of unit level assessment. Our previous SSR Mini Improvement Plan project was to establish and maintain a safe campus environent by creating a Riverside Campus Emergency Evacuation Standard Operating Procedures Manual. The new focus is very similiar and will be changed slightly.

4.3 What impact did your implemented improvements (objectives) have on the unit's goals and outcomes?

N/A

4.4 Briefly describe how the results of the improvements contributed to advancing the mission and goals of the college.

N/A